11-05-2025

#### 2024-2027 Multi-Year Budget

## 2026 Budget Update

Smart decisions today create a thriving community tomorrow.

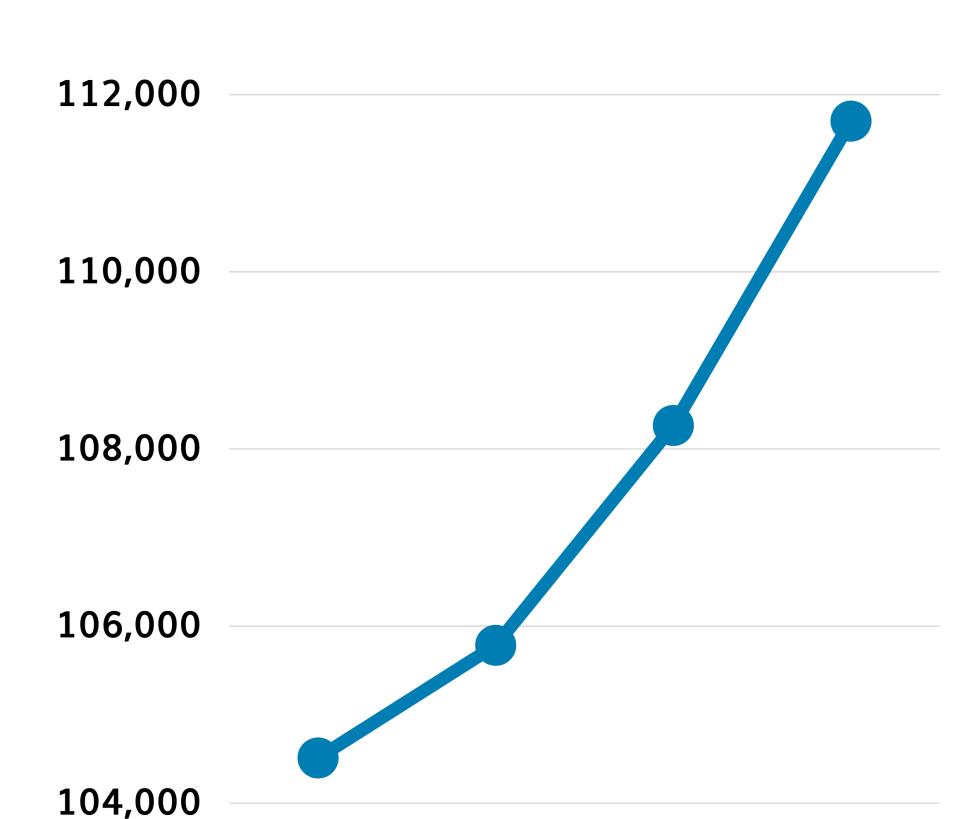






natham-Kent

As Canada's 9<sup>th</sup> largest municipality and one of the biggest in Ontario, we continue to deliver efficient, high-quality services while keeping taxes among the most competitive in the province.



2018

2021

2024

2015



+6.4%

population increase in Chatham-Kent since 2015

We need to plan for growth, now and in the future.



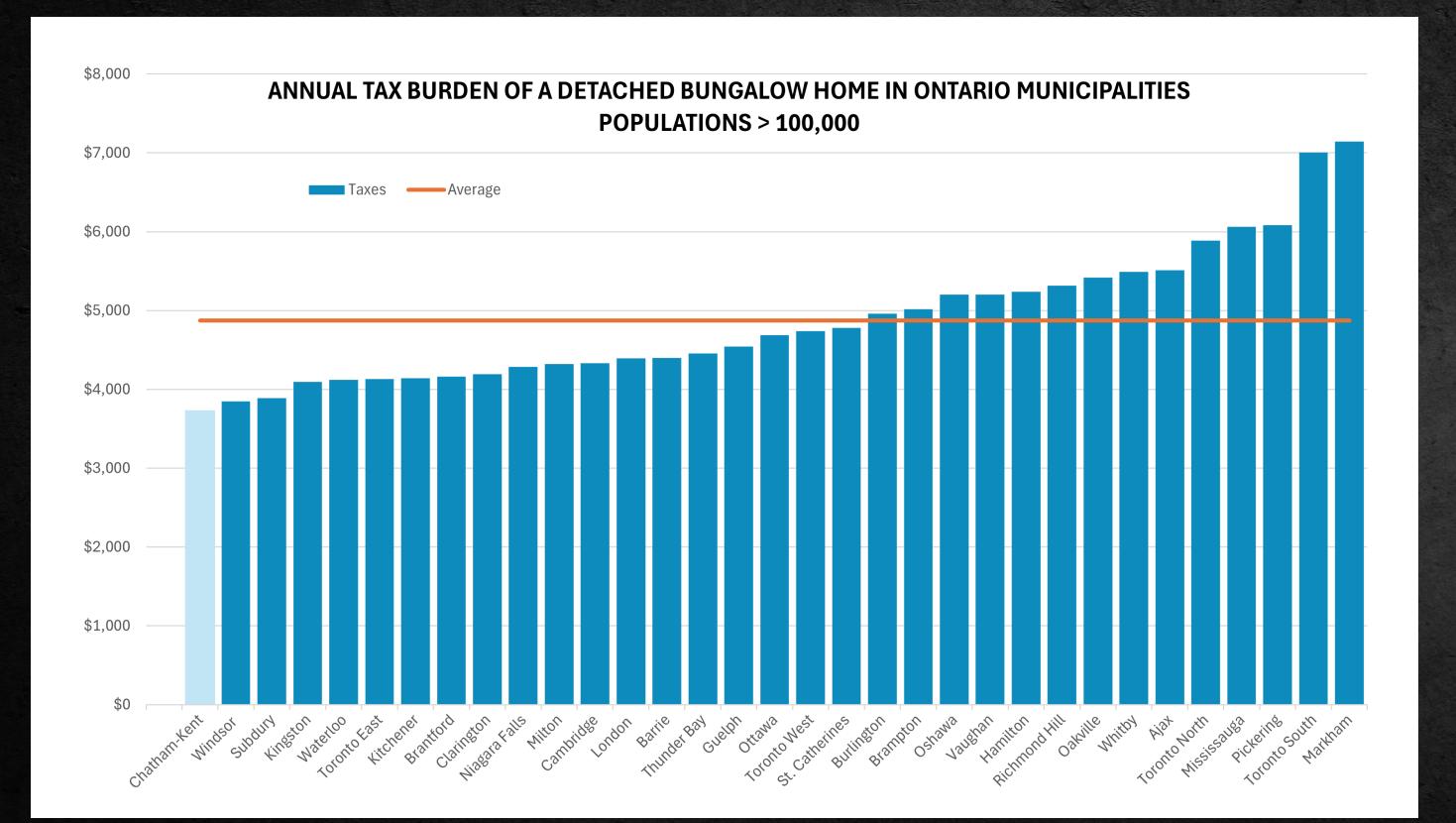


The average Chatham-Kent resident pay the lowest property taxes compared to other municipalities in Ontario with a population over 100,000.



2024 BMA Independent Provincial Study

#### Chatham-Kent



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2024 BMA Independent Provincial Study





# Ontario Community Infrastructure Fund (OCIF)

The OCIF program was designed to help small, rural municipalities build and repair essential infrastructure based on population density and economic conditions.





# Ontario Community Infrastructure Fund (OCIF)

- Chatham-Kent is one of three municipalities that have a funding cap.
- We should be receiving \$29.3M in 2026, but we're capped at \$10M.
- In 2026, this funding cap leaves us with a \$19.3M funding imbalance.





# Ontario Community Infrastructure Fund (OCIF)

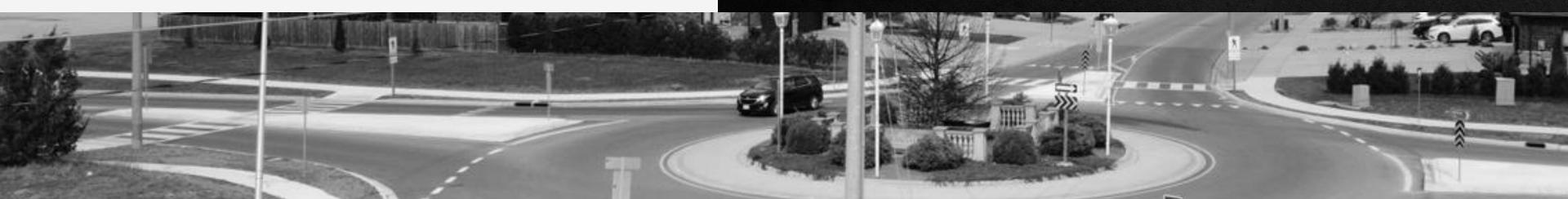
With the OCIF funding cap in place, more infrastructure costs are municipally funded in 2026, resulting in a 2.00% higher tax increase.



With our commitment to efficiency and careful planning, the increase required to maintain current services is just over 1%, which is less than inflation (2.01%).

#### **2026 Budget Increases**

Maintaining Services	1.12%
Capital (Asset Management)	0.70%
Social Investments	0.62%
Change in Services	0.48%
Municipal Portion	2.92%
OCIF Funding Cap	2.00%
Proposed Budget Increase	4.92%



#### **Budget Update Changes in 2026**



8.77%
forecasted
increase
(2025 Annual
Update)

0.29% cost increases

4.14% efficiencies

4.92%
proposed
2026 increase





Some costs have grown to enhance our services and ensure they remain strong and sustainable.

Cost Increases \$631,271 (0.29%)



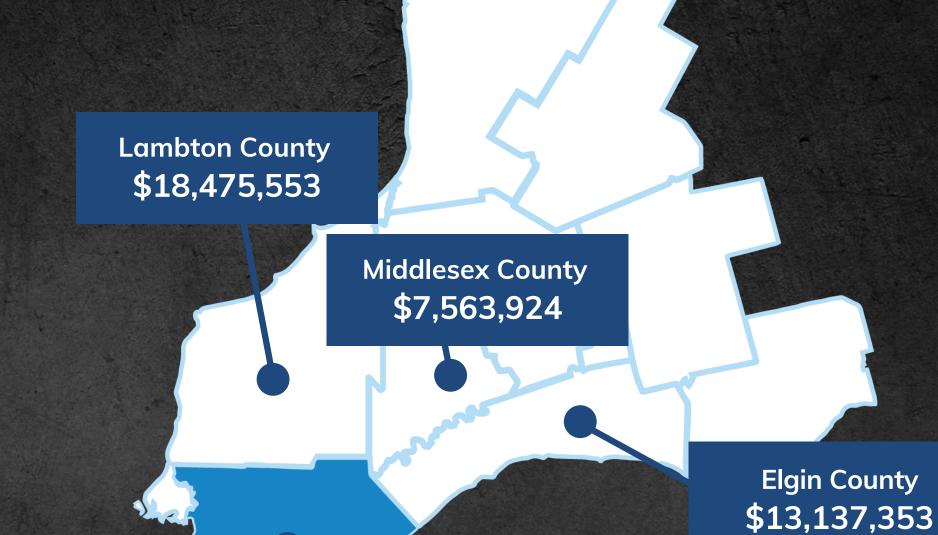


Strategic financial management and operational reviews have resulted in measurable efficiencies.

Efficiencies \$9,056,307 (4.14%)



# OCIF 2026 Funding



Essex County **\$15,421,226** 

Chatham-Kent **\$10,000,000** 

Encampments Funding

Ontario Investing in Housing to Move Vulnerable People Out of Encampments

Chatham-Kent \$282,800

City of Windsor \$742,000

Lambton County \$2,915,912

City of St. Thomas **\$4,113,250** 

**Norfolk County \$5,339,900** 

Chatham-Kent



Municipal Housing Infrastructure Program (MHIP)

Housing-Enabling Water Systems Fund

**Lambton County \$44,204,169** 

Norfolk County **\$16,502,012** 

**City of London** 

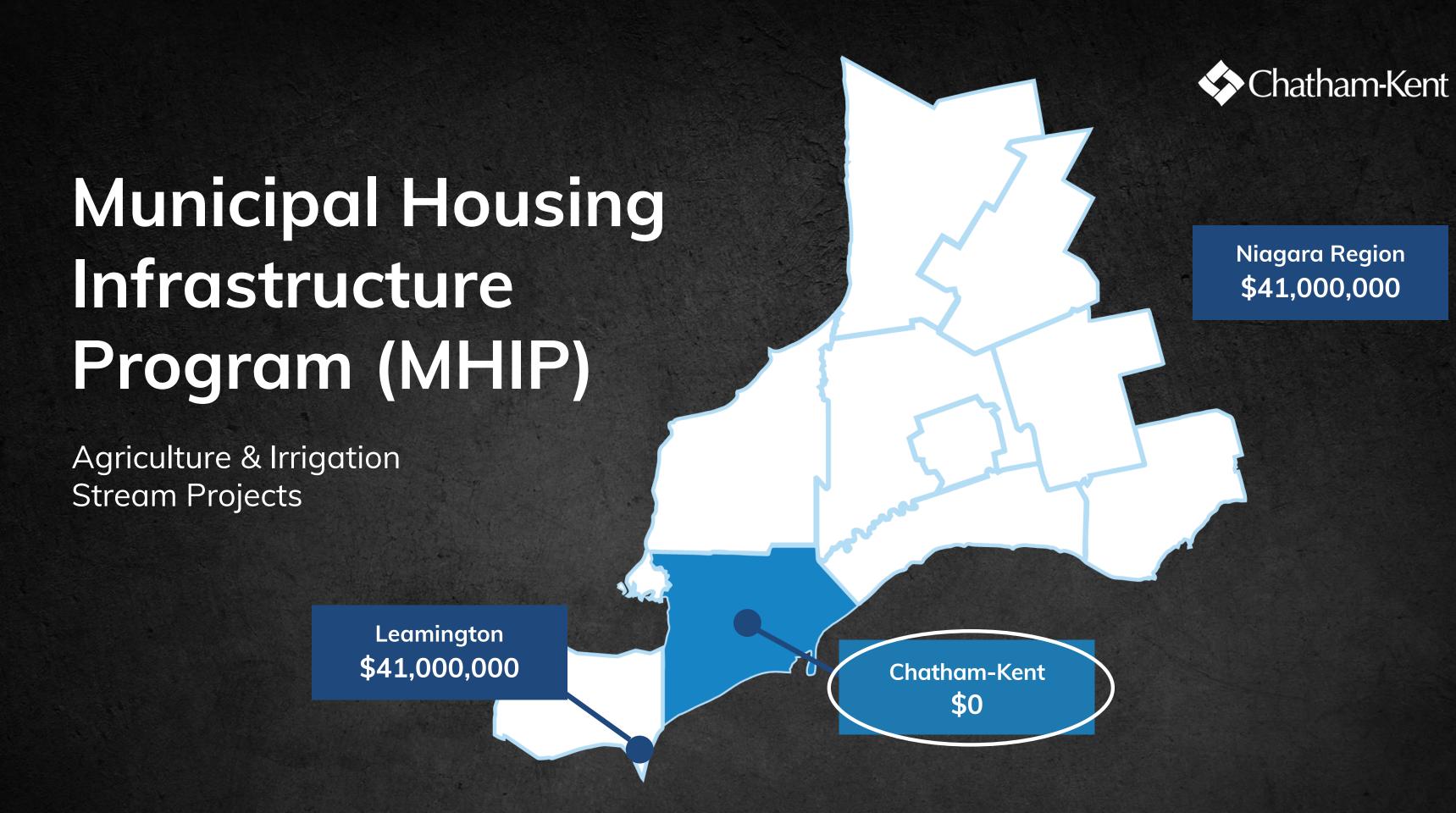
\$23,725,000

Chatham-Kent \$0

**Middlesex County** 

\$26,282,671

**Essex County \$88,161,420** 





### Multi-Year Budget 2024-2027

Multi-year budgets are used to plan long-term priorities, with annual updates ensuring the budget remains responsive to changing needs.

#### Purpose

Adjust the multi-year budget for special events, circumstances, or Council priorities.

#### Requirement

The Municipal Act, 2001 mandates annual review and re-adoption.

#### **Flexibility**

Tax Rate Stabilization Reserve addresses unexpected events or new initiatives.



### Multi-Year Budget 2024-2027

Multi-year budgets are used to plan long-term priorities, with annual updates ensuring the budget remains responsive to changing needs.

#### Three types of amendments:

#### **New Council Direction**

Changes to services or priorities after multi-year budget approval.

#### **Cost Drivers**

Budget shortfalls or surpluses from unanticipated economic changes.

#### New or Changed Regulation

Financial impacts from new or updated legislation.

## Multi-Year Budget 2024-2027









Through a community survey, residents had the opportunity to share what matters most to them when it comes to municipal investments and services.

2026 Budget Update Survey

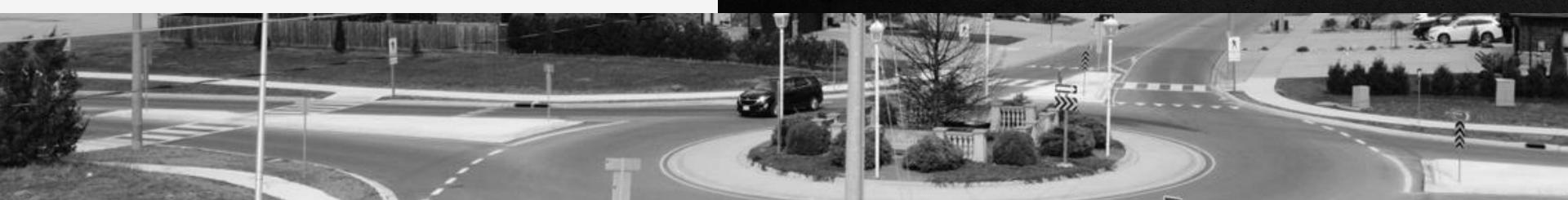
Let's Talk Chatham-Kent September 29 – October 15, 2025



For the average homeowner, the proposed 2026 budget changes result in an **impact of** \$104 more in taxes for every \$100,000 of property value.

#### **2026 Budget Increases**

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Population and service demands are rising, yet our workforce has grown by one tax-funded position per year.

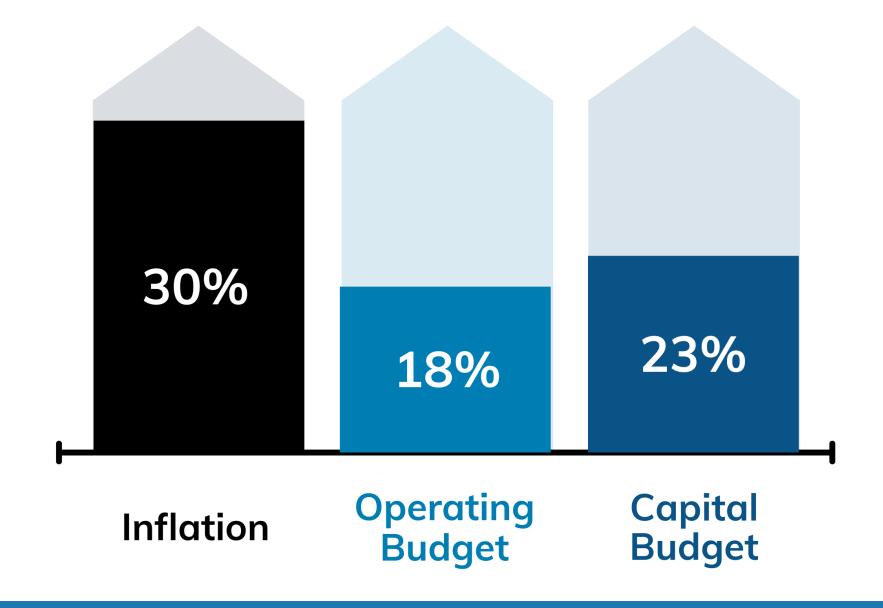
#### **EFFICIENCY GOAL**

Adding only 10.34 full-time employees from 2018-2027 excluding Police Services and Pathways on Park staffing.



Even with rising inflation, our efficiency has kept operational costs in check, allowing us to manage capital costs wisely and keep Chatham-Kent moving forward.

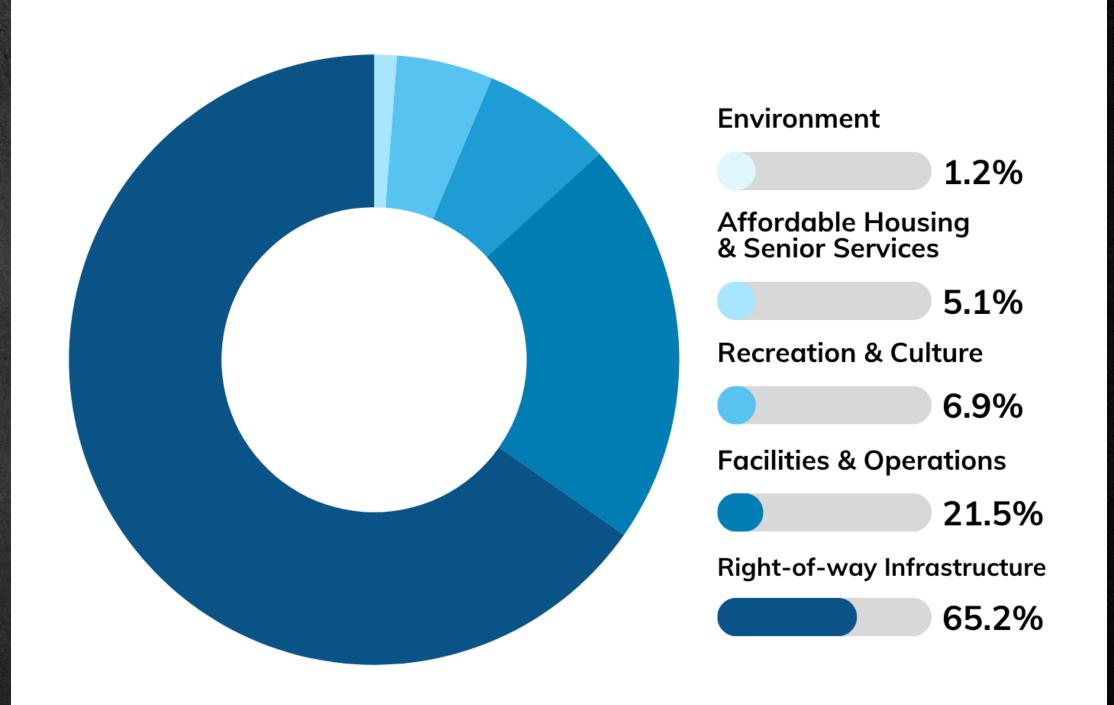
Since 2016, inflation has increased on average 3.0% per year, while the operating budget has only increased by 1.8%.



**Total Increase since 2016** 

#### 2024-2027 Capital Investment

#### \$573M





# Growth requires investment.

We are not just maintaining a community, we are building one.



The 2.70% increase in our Capital Budget reflects inflationary pressures and the OCIF Funding Cap.

#### **2026 Budget Increases**

Maintaining Services 1.12%

Capital (Asset Management) 0.70%

Social Investments 0.62%

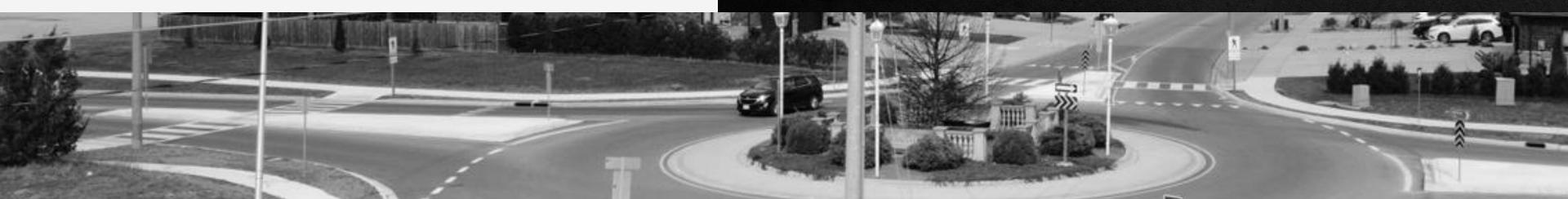
Change in Services 0.48%

Municipal Portion 2.92%

OCIF Funding Cap 2.00%

4.92%

**Proposed Budget Increase** 



### Population Density per sq km

Windsor 1,716

London 1,102 Chatham-Kent holds 0.7% of Ontario's population.

Sarnia 457

Sudbury 55











#### Roads

- 1,533 km paved roads
- 194 km surface-treated roads
- 1,624 km of gravel roads

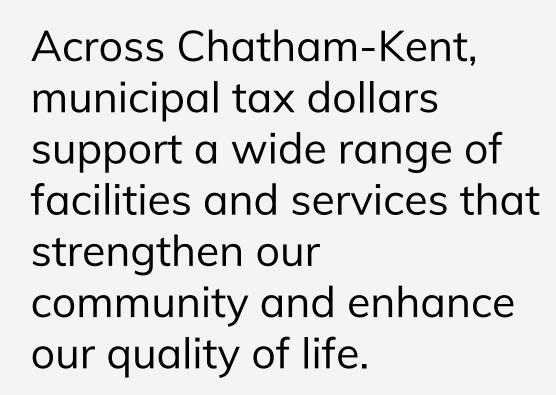
#### Bridges – 4.88% of Ontario bridges

- 767 with 3m+ span
- 311 with 2m+ span
- 16,504 minor culvert structures

## Drains – 20% of Ontario drains (the most of any other municipality in the province)

- 4,000 km of drains
- 160+ drainage pump stations







11 public works garages

19 fire stations (3 shared with EMS)

6 EMS bases

11 library branches

6 cemeteries (59 inactive)

10 arenas

2 indoor pools and 7 outdoor pools

90+ sports fields



Our financial efficiency gives us the borrowing power to invest in our future.

Funds available to borrow for investment in Chatham-Kent

\$900 million

based on Provincial government policy





# Community Budget Live Q&A

Ask your 2026 CK Budget Update questions live on Facebook and YouTube.

November 19 – 12:00 pm (noon)

November 20 – 7:00 pm

# Council Budget Deliberations

Special 2026 CK Budget Update Council meetings broadcast on YourTV Chatham.

November 25-27, 6:00 pm









A strong future requires smart investments today.

We can afford to invest.
We can't afford to stand still.